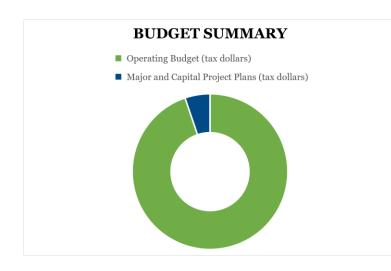
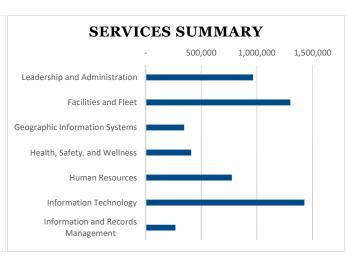
2025

				DEPA	ARTMENT HEAD	Kent Pudlowski
	2023 Budget	2023 Actual	2024 Budget	2025 Proposed Budget	Budget change from 2024 (\$)	Budget change from 2024 (%)
BUDGET SUMMARY						
Operating Budget (tax dollars)	5,026,489	4,868,293	5,074,954	5,493,979	419,025	8.26%
Major and Capital Project Plans (tax dollars)	360,760	360,629	704,500	301,500	(403,000)	-57.20%
New Initiatives	-	-	-	-	-	
Department total	\$ 5,387,249	\$ 5,228,923	\$ 5,779,454	\$ 5,795,479	\$ 16,025	

#### **SERVICES SUMMARY**

Tax dollars required	\$ 5,026,489	\$ 4,868,293	\$ 5,074,954	\$ 5,493,979	\$ 419,025	
Information and Records  Management	12,615	20,571	218,127	267,739	49,612	22.74%
Information Technology	671,478	686,399	1,413,217	1,427,267	14,050	0.99%
Human Resources	100,159	165,172	629,013	774,847	145,834	23.18%
Health, Safety, and Wellness	84,386	107,676	354,325	409,861	55,536	15.67%
Geographic Information Systems	11,500	14,434	268,688	346,696	78,008	29.03%
Facilities and Fleet	878,448	880,896	1,202,669	1,301,859	99,190	8.25%
Leadership and Administration	3,267,903	2,993,145	988,915	965,710	(23,205)	-2.35%





## Leadership and Administration

#### SERVICE OVERVIEW

The Corporate Services department is managed by the director of Corporate Services, who leads a team of 18 full-time staff, three part-time, and two seasonal staff across a variety of work areas, including the following:

- corporate support
- custodial services
- facilities and fleet
- geographic information systems (GIS)
- human resources
- health, safety and wellness
- information technology
- insurance claims
- information and records management

Corporate Services primarily provides internal support to more than 200 full time staff, 150 part-time, casual, and seasonal staff, and Council members to help Leduc County deliver a high quality of service to our residents. Corporate Services also provide support directly to residents through the information management and geographic information systems business units.

This service area includes the earnings and benefits for administrative staff within the department.

OPERATING BUDGET	REVENUE AND EXPENSE BUDGET	2023 Budget	2023 Actual	2024 Budget	2025 Proposed Budget	Budget change from 2024 (\$)	Budget change from 2024 (%)
1-400	Sales of goods and services to individuals	(1,800)	(3,147)	(1,800)	(1,800)	-	0.00%
1-500	Other revenue from own resources	(1,000)	(6,902)	(1,000)	(1,000)	-	0.00%
	Total Revenues	(2,800)	(10,049)	(2,800)	(2,800)	-	
2-100	Earnings and benefits	2,903,022	2,682,084	623,809	650,785	26,976	4.32%
2-200	General services - contracted	364,241	305,907	364,286	312,185	(52,101)	-14.30%
2-500	Goods, supplies and materials purchase	3,440	5,403	3,620	5,540	1,920	53.04%
2-700	Reserves, transfers, and grants	-	9,800	-	-	-	0.00%
	Total Expenses	3,270,703	3,003,194	991,715	968,510	(23,205)	
TOTAL	SERVICE LEVEL OPERATING BUDGET	\$ 3,267,903	\$ 2,993,145	\$ 988,915	\$ 965,710	\$ (23,205)	

# Leadership and Administration

	2024 Budget	2025 Proposed Budget	Budget change from 2024	Explanation
1-400	(1,800)	(1,800)	-	
1-500	(1,000)	(1,000)	-	
Revenue	(2,800)	(2,800)	-	
2-100	623,809	650,785	26,976	<ul> <li>Increase of \$28k to cover WCB premiums based on current modeling.</li> <li>Decrease related to changes in earnings and benefits.</li> </ul>
2-200	364,286	312,185	(52,101)	<ul><li>Decrease of \$54k in insurance premiums to align with actuals.</li><li>Minor increase for professional development costs.</li></ul>
2-500	3,620	5,540	1,920	Minor increase in business cards and office supplies to align with actuals.
Expense	991,715	968,510	(23,205)	

### Facilities and Fleet

#### SERVICE OVERVIEW

Leduc County's facilities and fleet business unit is responsible for the planned and unscheduled maintenance of municipal buildings. Two of these buildings – the Community and Operations Centre (C&OC) and the Business and Entrepreneur Centre (BEC) – are maintained solely by Leduc County, while Leduc County Centre and the Services Building are maintained in partnership with Black Gold Regional Schools; these buildings are jointly owned with the school division.

This business unit is also responsible for:

- Providing custodial services in County Centre, the Community and Operations Centre and the Services Building;
- assisting with space planning in Leduc County's municipal buildings;
- 🗈 ssisting with the coordination of office equipment;
- assisting with procurement of fleet and lifecycle planning of municipal fleet and equipment; and
- Assisting with all insurance-related services related to facilities, fleet, and equipment.

This service area includes the earnings and benefits for all facilities, fleet and custodial services staff.

OPERATING BUDGET	REVENUE AND EXPENSE BUDGET	2023 Budget	2023 Actual	2024 Budget	2025 Proposed Budget	Budget change from 2024 (\$)	Budget change from 2024 (%)
1-400	Sales of goods and services to individuals	(2,400)	(2,400)	(2,400)	(2,400)	-	0.00%
1-500	Other revenue from own resources	(10,512)	(25,486)	(11,940)	(12,060)	(120)	1.01%
	Total Revenues	(12,912)	(27,886)	(14,340)	(14,460)	(120)	
2-100	Earnings and benefits	-	15,384	438,053	469,608	31,555	7.20%
2-200	General services - contracted	257,975	307,131	225,975	265,887	39,912	17.66%
2-500	Goods, supplies and materials purchase	226,794	206,096	197,413	205,860	8,447	4.28%
2-700	Reserves, transfers and grants	72,900	46,774	21,877	41,273	19,396	88.66%
2-800	Financial service charges	333,691	333,396	333,691	333,691	-	0.00%
	Total Expenses	891,360	908,782	1,217,009	1,316,319	99,310	
TOTAL	SERVICE LEVEL OPERATING BUDGET	\$ 878,448	\$ 880,896	\$ 1,202,669	\$ 1,301,859	\$ 99,190	

	2024 Budget	2025 Proposed Budget	Budget change from 2024	Explanation
1-400	(2,400)	(2,400)	-	
1-500	(11,940)	(12,060)	(120)	Minor increase in rooftop rental revenue.
Revenue	(14,340)	(14,460)	(120)	
2-100	438,053	469,608	31,555	Increase related to changes in earnings and benefits.
2-200	225,975	265,887	39,912	<ul> <li>Increase of \$15.2k for HVAC agreements, monitoring (fire and security) and inspections for the Community and Operations Centre (C&amp;OC).</li> <li>Increase of \$10k in building repairs for overhead doors, shop lighting, plumbing and electrical for the C&amp;OC.</li> <li>Increase of \$7k for the building lifecycle report for Warburg Fire Hall.</li> <li>Increase of \$3.3k in maintenance agreements for County Centre and the Services Building to align with actuals.</li> <li>Minor increases in professional development, other professional services and the Black Gold cost share to align with actuals.</li> </ul>
2-500	197,413	205,860	8,447	<ul> <li>Increase of \$1.8k for janitorial supplies for the C&amp;OC.</li> <li>Increase of \$3k for electricity at County Centre to align with actuals.</li> <li>Increase of \$1.9k for natural gas for the C&amp;OC to align with actuals.</li> <li>Minor increases in equipment and machine parts, fuel, water and wastewater expenses to align with actuals.</li> </ul>
2-700	21,877	41,273	19,396	• Increase in the transfer to operating reserves due to an increase in the landfill rebate.
2-800	333,691	333,691	-	
Expense	1,217,009	1,316,319	99,310	

## Geographic Information Systems

#### SERVICE OVERVIEW

Geographic information systems (GIS) is a system for gathering and analyzing geographical information, including land ownership information, the locations of buildings and topography. The GIS business unit works with County departments to collect, analyze and present data. The GIS business unit has created custom solutions to assist with crop and clubroot inspections and created a tracker that shows where grading work has been completed. GIS staff have also created more than 200 data layers in Leduc County's internal GIS viewer to support department needs, and some of these are also available to the public via an online interactive map. In addition, the GIS business unit supports departments with mapping needs, and maintains accurate mapping updating the County's land ownership maps and acquiring aerial photos of the County every three years.

This service area includes earnings and benefits for the full time GIS staff.

OPERATING BUDGET	REVENUE AND EXPENSE BUDGET	2023 Budget	2023 Actual	2024 Budget	2025 Proposed Budget	Budget change from 2024 (\$)	Budget change from 2024 (%)
1-500	Other revenue from own resources	-	(65)	-	-	-	0.00%
	Total Revenues		(65)	-	-	-	
2-100	Earnings and benefits	-	12,585	254,587	262,456	7,869	3.09%
2-200	General services - contracted	11,500	1,720	14,101	84,240	70,139	497.40%
2-700	Reserves, transfers and grants	-	194	-	-	-	0.00%
Total Expenses		11,500	14,499	268,688	346,696	78,008	
TOTAL	SERVICE LEVEL OPERATING BUDGET	\$ 11,500	\$ 14,434	\$ 268,688	\$ 346,696	\$ 78,008	

	2024 Budget	2025 Proposed Budget	Budget change from 2024	Explanation
Revenue	-	-	-	
2-100	254,587	262,456	7,869	Increase related to changes in earnings and benefits.
2-200	14,101	84,240	70,139	<ul> <li>Increase of \$60k for aerial photography, processing, and mapping as per the 3 year refresh cycle.</li> <li>Increase of \$10k to print new land ownership maps.</li> </ul>
Expense	268,688	346,696	78,008	

## Health, Safety, and Wellness

#### SERVICE OVERVIEW

Leduc County has a comprehensive health, safety and wellness program that promotes an organizational culture of safety. This program includes safety orientation for all new staff. The health and safety business unit delivers training programs such as emergency first aid, WHMIS and workplace violence to all staff, and delivers specific training programs such as defensive driving, chainsaw certification and off-highway vehicle training to staff in specific work areas. Legislated requirements are met and regular reviews and audits are conducted to prevent injuries and minimize costs to the organization and ratepayers.

This service area includes earnings and benefits for the full time health and safety staff.

OPERATING BUDGET	REVENUE AND EXPENSE BUDGET	2023 Budget	2023 Actual	2024 Budget	2025 Proposed Budget	Budget change from 2024 (\$)	Budget change from 2024 (%)
	Total Revenues	-	-	-	-	-	
2-100	Earnings and benefits	-	11,865	253,739	277,685	23,946	9.44%
2-200	General services - contracted	79,316	87,385	95,236	115,176	19,940	20.94%
2-500	Goods, supplies and materials purchase	5,070	8,426	5,350	17,000	11,650	217.76%
Total Expenses		84,386	107,676	354,325	409,861	55,536	
TOTAL	SERVICE LEVEL OPERATING BUDGET	\$ 84,386	\$ 107,676	\$ 354,325	\$ 409,861	\$ 55,536	

	2024 Budget	2025 Proposed Budget	Budget change from 2024	Explanation
Revenue	-	-	-	
2-100	253,739	277,685	23,946	Increase related to changes in earnings and benefits.
2-200	95,236	115,176	19,940	<ul> <li>Increase of \$14.6k to cover additional safety related training expenses as well as some train the trainer courses which will result in future savings.</li> <li>Increase of \$5.3k for additional hearing and fit (respiratory protection) testing.</li> </ul>
2-500	5,350	17,000	11,650	<ul> <li>Increase of \$10k for personal protective equipment.</li> <li>Minor increase to cover costs of ergonomic assessments and equipment.</li> </ul>
Expense	354,325	409,861	55,536	

### **Human Resources**

#### SERVICE OVERVIEW

Human resources is responsible for finding and retaining skilled staff to fulfill the needs of the organization. Human resources recruits more than 50 permanent, temporary and seasonal staff each year. Human resources also manages the County's long service recognition program, provides mental health support, provides conflict management, and develops and implements policies that guide the County's approach to human resources. Further, the human resources business unit also oversees the organization's corporate training program and coordinates this budget.

This service area includes earnings and benefits for the human resources, health and safety manager and two full time staff.

OPERATING BUDGET	REVENUE AND EXPENSE BUDGET	2023 Budget	2023 Actual	2024 Budget	2025 Proposed Budget	Budget change from 2024 (\$)	Budget change from 2024 (%)
	Total Revenues	-	-	-	-	-	
2-100	Earnings and benefits	-	21,860	468,094	525,536	57,442	12.27%
2-200	General services - contracted	71,134	117,036	131,194	217,211	86,017	65.56%
2-500	Goods, supplies and materials purchase	29,025	26,276	29,725	32,100	2,375	7.99%
Total Expenses		100,159	165,172	629,013	774,847	145,834	
TOTAL	SERVICE LEVEL OPERATING BUDGET	\$ 100,159	\$ 165,172	\$ 629,013	\$ 774,847	\$ 145,834	

	2024 Budget	2025 Proposed Budget	Budget change from 2024	Explanation
Revenue	-	-	-	
2-100	468,094	525,536	57,442	Increase related to changes in earnings and benefits.
2-200	131,194	217,211	86,017	<ul> <li>Increase of \$39.3k for third party human resource support.</li> <li>Increase of \$5k in recruitment advertisements to align with actuals.</li> <li>Increase of \$2k for recruitment software.</li> <li>Increase of \$34.6k for centralized group training opportunities for staff.</li> <li>Increase of \$4.8k for professional development for human resources staff.</li> <li>Minor increases in memberships and promotions to align with actuals.</li> </ul>
2-500	29,725	32,100	2,375	<ul> <li>Increase of \$3k for the fall staff event.</li> <li>Minor decrease in service awards to align with the number of staff who will be receiving service awards in 2025.</li> </ul>
Expense	629,013	774,847	145,834	

## Information Technology

#### SERVICE OVERVIEW

The information technology business unit answers more than 2,100 support tickets each year and provides support, maintenance and replacement for the following:

- 229 computers
- 35 servers
- 165 devices connected to landlines
- 226 mobile devices
- more than 150 applications
- network infrastructure at ten satellite facilities, including printers and security appliances

This business unit also supports secure, virtual connectivity for all staff for any work situation.

This service area includes earnings and benefits for two managers, one seasonal support position, and the full time staff.

OPERATING BUDGET	REVENUE AND EXPENSE BUDGET	2023 Budget	2023 Actual	2024 Budget	2025 Proposed Budget	Budget change from 2024 (\$)	Budget change from 2024 (%)
	Total Revenues	-	-	-	-	-	
2-100	Earnings and benefits	-	30,957	639,432	677,372	37,940	5.93%
2-200	General services - contracted	549,578	542,667	603,135	644,795	41,660	6.91%
2-500	Goods, supplies and materials purchase	121,900	112,775	170,650	105,100	(65,550)	-38.41%
	Total Expenses	671,478	686,399	1,413,217	1,427,267	14,050	
TOTAL	SERVICE LEVEL OPERATING BUDGET	\$ 671,478	\$ 686,399	\$ 1,413,217	\$ 1,427,267	\$ 14,050	

	2024 Budget	2025 Proposed Budget	Budget change from 2024	Explanation
Revenue	-	-	-	
2-100	639,432	677,372	37,940	Increase related to changes in earnings and benefits.
2-200	603,135	644,795	41,660	<ul> <li>Increase of \$2.6k for professional development.</li> <li>Increase of \$22k for licensing for security infrastructure and additional licenses for Microsoft products and the Tyler permitting system.</li> <li>Increase of \$16.8k in maintenance agreements for computer equipment.</li> </ul>
2-500	170,650	105,100	(65,550)	<ul> <li>Decrease of \$63.4k for computer and hardware replacements for the year due to fluctuation in the replacement schedule.</li> <li>Minor decrease in Microsoft licensing to align with actuals.</li> </ul>
Expenses	1,413,217	1,427,267	14,050	

## Information and Records Management

#### SERVICE OVERVIEW

The information and records management business unit advises County staff on protection of privacy, information sharing, records retention and disposal and confidentiality for all paper and electronic records. The business unit also manages the response to *Freedom of Information and Protection of Privacy Act* (FOIP) requests and access to information requests from the public.

This service area includes earnings and benefits for the full time staff.

OPERATING BUDGET	REVENUE AND EXPENSE BUDGET	2023 Budget	2023 Actual	2024 Budget	2025 Proposed Budget	Budget change from 2024 (\$)	Budget change from 2024 (%)
	Total Revenues	-	-	-	-	-	
2-100	Earnings and benefits	-	9,171	203,401	253,027	49,626	24.40%
2-200	General services - contracted	6,615	5,975	7,706	9,612	1,906	24.73%
2-500	Goods, supplies and materials purchase	6,000	5,426	7,020	5,100	(1,920)	-27.35%
	Total Expenses	12,615	20,571	218,127	267,739	49,612	
TOTAL	SERVICE LEVEL OPERATING BUDGET	\$ 12,615	\$ 20,571	\$ 218,127	\$ 267,739	\$ 49,612	

	2024 Budget	2025 Proposed Budget	Budget change from 2024	Explanation
Revenue	-	-	-	
2-100	203,401	253,027	49,626	Increase related to changes in earnings and benefits.
2-200	7,706	9,612	1,906	• Minor increases in rental of equipment and professional development to align with actuals.
2-500	7,020	5,100	(1,920)	Minor decrease in stationery to align with actuals.
Expense	218,127	267,739	49,612	

GENERAL LEDGER	DESCRIPTION	B2023	A2023	B2024	B2025	CHANGE FROM B2024	B2026	B2027
1-400-414	SALE OF SERVICES-PHOTO COPYING	1,800	3,147	1,800	1,800	0	1,800	1,800
1-400-419	OTHER	2,400	2,400	2,400	2,400	0	2,400	2,400
1-400	SALES OF GOODS & SVS TO INDIVIDUALS	4,200	5,547	4,200	4,200	0	4,200	4,200
1-500-562	BUILDING RENTAL	10,512	25,486	11,940	12,060	120	12,060	12,060
1-500-599	MISCELLANEOUS	1,000	6,967	1,000	1,000	0	1,000	1,000
1-500	OTHER REVENUE FROM OWN SOURCES	11,512	32,453	12,940	13,060	120	13,060	13,060
1-800-831	FEDERAL CONDITIONAL GRANT	217,059	0	0	0	0	0	0
1-800-842	REGULAR OPERATING GRANT	237,681	241,152	213,500	0	-213,500	0	0
1-800	CONDITIONAL GRANTS FR OTHER GOV	454,740	241,152	213,500	0	-213,500	0	0
1-900-921	DRAWN FROM OPERATING RESERVES	43,600	28,981	353,800	0	-353,800	0	0
1-900-941	CONTRIBUTION FROM CAPITAL FUND	50,000	0	50,000	0	-50,000	0	0
1-900	OTHER TRANSACTIONS	93,600	28,981	403,800	0	-403,800	0	0
REVENUE BUDGET	REVENUE BUDGET		308,132	634,440	17,260	-617,180	17,260	17,260
2-100	EARNINGS & BENEFITS	2,903,022	2,783,906	2,881,115	3,116,469	235,354	3,116,469	3,116,469
2-200-211	MILEAGE REGULAR	4,900	5,125	6,800	6,200	-600	6,200	6,200
2-200-212	SUBSISTENCE REGULAR	1,280	669	2,185	2,070	-115	2,070	2,070
2-200-213	MILEAGE CONVENTIONS	1,725	822	2,900	3,273	373	3,273	3,273
2-200-214	SUBSISTENCE CONVENTIONS	4,850	871	7,415	10,230	2,815	10,230	10,230
2-200-215	FREIGHT/COURIER	1,200	1,225	1,320	1,320	0	1,320	1,320
2-200-217	TELEPHONE	112,000	127,406	77,960	74,160	-3,800	74,160	74,160
2-200-221	ADVERTISING	4,000	4,381	4,000	9,000	5,000	9,000	9,000
2-200-222	PUBLICATION, PRINTING & BINDING	740	309	740	300	-440	300	300
2-200-223	SUBSCRIPTION	295,210	340,293	390,900	412,907	22,007	412,907	412,907
2-200-224	MEMBERSHIPS	5,213	3,220	4,386	4,216	-170	4,216	4,216
2-200-225	REGISTRATION-REGULAR	74,122	65,254	94,830	141,621	46,791	141,621	141,621
2-200-226	REGISTRATION-CONVENTIONS	10,310	3,713	12,230	17,480	5,250	17,480	17,480
2-200-234	CONSULTING FEES	187,600	289,224	362,000	0	-362,000	0	0
2-200-241	COMPUTER PROGRAMMING	442,250	70,003	233,750	3,250	-230,500	3,250	3,250

GENERAL LEDGER	DESCRIPTION	B2023	A2023	B2024	B2025	CHANGE FROM B2024	B2026	B2027
2-200-247	INSURANCE	375,253	324,500	366,738	310,000	-56,738	310,000	310,000
2-200-249	OTHER PROFESSIONAL SERVICES	369,938	418,059	917,206	260,466	-656,740	260,466	260,466
2-200-252	REPAIR/MAINT TO BUILDINGS	54,400	56,006	53,300	65,150	11,850	65,150	65,150
2-200-253	REPAIR/MAINT TO EQUIPMENT	4,065	4,186	5,965	6,400	435	6,400	6,400
2-200-256	MAINT AGREEMENT FOR BUILDINGS	143,529	168,050	122,610	142,900	20,290	142,900	142,900
2-200-257	MAINT AGREEMENT FOR EQUIPMENT	118,237	74,631	60,300	77,100	16,800	77,100	77,100
2-200-258	MAINT AGREEMENT FOR GROUNDS	3,300	8,227	7,300	7,300	0	7,300	7,300
2-200-262	RENTAL OF BUILDINGS	4,600	4,024	4,700	4,700	0	4,700	4,700
2-200-263	RENTAL OF EQUIPMENT	16,494	14,143	11,454	14,070	2,616	14,070	14,070
2-200-265	RENTAL OF VEHICLES	0	0	1	0	-1	0	0
2-200-291	PHOTOGRAPH PROCESSING	0	0	0	60,000	60,000	60,000	60,000
2-200-293	TAXES	1,693	1,693	1,693	1,693	0	1,693	1,693
2-200-299	MISCELLANEOUS SERVICES	12,550	12,549	10,750	13,300	2,550	13,300	13,300
2-200	GENERAL SERVICES-CONTRACTED	2,249,459	1,998,583	2,763,433	1,649,106	-1,114,327	1,649,106	1,649,106
2-500-511	FOOD	15,300	14,968	13,500	9,500	-4,000	9,500	9,500
2-500-512	STATIONARY/GENERAL	7,800	8,667	8,820	8,700	-120	8,700	8,700
2-500-513	COMPUTER SUPPLIES	121,900	112,775	170,650	105,100	-65,550	105,100	105,100
2-500-514	JANITORIAL SUPPLIES	13,000	12,816	12,800	14,600	1,800	14,600	14,600
2-500-519	OTHER SUPPLIES	23,895	23,496	23,805	41,950	18,145	41,950	41,950
2-500-521	BUILDING SUPPLIES	480	450	480	480	0	480	480
2-500-523	EQUIPMENT & MACHINE PARTS	34,300	40,799	38,400	39,000	600	39,000	39,000
2-500-524	FUEL & LUBES	784	173	593	800	207	800	800
2-500-529	MISCELLANEOUS SUPPLIES	1,200	721	1,000	1,000	0	1,000	1,000
2-500-535	SIGNS/ACCESSORIES	1,000	0	1,000	1,000	0	1,000	1,000
2-500-538	GROUNDS MATERIAL	2,770	3,283	4,130	4,170	40	4,170	4,170
2-500-541	WATER/SEWER	11,700	15,583	9,000	9,900	900	9,900	9,900
2-500-542	NATURAL GAS	66,700	56,797	53,600	55,500	1,900	55,500	55,500
2-500-543	POWER/ELECTRICITY	91,400	74,068	76,000	79,000	3,000	79,000	79,000

GENERAL LEDGER	DESCRIPTION	B2023	A2023	B2024	B2025	CHANGE FROM B2024	B2026	B2027
2-500	GOODS,SUPPLIES & MATERIALS PURCHASED	392,229	364,596	413,778	370,700	-43,078	370,700	370,700
2-700-764	ADDITION TO OPERATING RESERVE	72,900	56,574	21,877	41,273	19,396	41,273	41,273
2-700	RESERVES,TRANSFERS & GRANTS	72,900	56,574	21,877	41,273	19,396	41,273	41,273
2-800-831	INTEREST ON DEBENTURE DEBT	113,840	113,545	107,065	100,082	-6,983	92,884	85,463
2-800-832	PRINCIPAL ON DEBENTURE DEBT	219,851	219,851	226,626	233,609	6,983	240,807	248,227
2-800	FINANCIAL SERVICE CHARGES	333,691	333,396	333,691	333,691	0	333,691	333,690
EXPENSE BUDGET	r	5,951,301	5,537,055	6,413,894	5,511,239	-902,655	5,511,239	5,511,238
OPS BUD	REVENUE AND EXPENSE BUDGET	-5,387,249	-5,228,923	-5,779,454	-5,493,979	285,475	-5,493,979	-5,493,978
BUDGET SURPLUS	S	-5,387,249	-5,228,923	-5,779,454	-5,493,979	285,475	-5,493,979	-5,493,978